



**AZIMUTH**  
GRANT STRATEGIES

December 21, 2015

Ms. Elizabeth Allen  
Personnel Director  
State Department of Finance  
Folsom Administration Building  
64 N. Union St., Suite 203  
Montgomery, AL 36130

Dear Ms. Allen:

This letter is to certify that Azimuth Grant Strategies in 2015 has paid \$55,400 to Bryan Taylor as an independent contractor (outside general counsel) for legal compliance and consulting services. This is the amount that will be reported for him on a Form 1099 for the 2015 tax year.

We will be happy to supply you with a copy of his 1099 as soon as our tax documents for 2015 are generated. If you need additional information, please do not hesitate to contact me at (334) 245-3863.

Sincerely,

Jessica F. Taylor  
Principal

EXPERT GRANTSMANSHIP. EVERY TIME.

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